

REVISED COMMISSION'S SERVICE CHARTER/ SERVICE LEVEL AGREEMENT

AUGUST 2024

NATIONAL PENSION COMMISSION

APPROVED REVISED SERVICE CHARTER OR SERVICE LEVEL AGREEMENT

FOREWARD

The National Pension Commission (the Commission), being a corporate organization is committed to ensure full compliance with the laws of the Federal Republic of Nigeria and other binding international laws, thus, developed this collection of services rendered to guide its stakeholders.

The Commission Service Charter or Service Level Agreement, which is one of the provisions of "Service Compact with all Nigerians" and ease of doing business initiative of Presidential Enabling Business Environment Council is a document, which represents and expresses the Commission's commitment towards its stakeholders in respect of:

- Standard of services
- Information dissemination
- Availability of choice and consultation
- Non-discrimination and accessibility to service
- Grievance redress Mechanism
- Expectations of the Commission from its stakeholders

This document is therefore, recommended for reading by the stakeholders and staff of the Commission for quality service delivery.

SERVICOM is an acronym for 'Service Compact with all Nigerians'. It is a pledge by all government institutions to deliver service to the public in a timely, fair, honest, effective and transparent manner.

SERVICOM expresses the Federal Government's commitment to provide more responsive and citizen-friendly governance through quality service delivery that is efficient, accountable and transparent.

PEBEC the Presidential Enabling Business Environment Council promotes Ease of Doing Business to remove with bureaucratic and legislative constraints to doing business in Nigeria.

Omolola Bridget Oloworaran

Acting Director-General

1.0 BACKGROUND

- 1.1. The National Pension Commission (the Commission) was established by the Pension Reform Act 2004 (PRA 2004) to regulate, supervise and ensure the effective administration of pension matters in Nigeria. The Pension Reform Act 2004 was however repealed in 2014 with the enactment of the Pension Reform Act (PRA) 2014.
- 1.2. The PRA 2014 made implementation of the Contributory Pension Scheme (CPS) mandatory for all employees of the Federal Government, States and Local Governments as well as Private Sector Organizations with three or more employees. The PRA 2014 also expanded coverage of the CPS to both the informal sector and the self-employed. The Commission introduced the Micro-Pension Plan to facilitate the participation of the informal sector and selfemployed.
- 1.3. In order to ensure efficient service delivery, the Commission developed the integrated organisational Service Charter or Service Level Agreement. The Service Charter or Service Level Agreement describes services rendered and highlights its timelines and redress mechanisms.

2.0 PURPOSE OF THE SERVICE CHARTER

- 2.1 The purpose of this Service Charter or Service Level Agreement is to affirm the Commission's commitment in ensuring effective and prompt service delivery as well as remove bureaucratic and legislative constrain for ease of doing business to stakeholders. It further highlights the various services expected to be provided by the Commission as well as means of providing feedback on the services rendered by the Commission.
- 2.2 The Service Charter or Service Level Agreement also explains the redress procedures that should be followed in the event of service failures from staff of the Commission and external stakeholders, as well as the modalities for obtaining information from the Commission.

3.0 OUR MISSION

The Commission exists for the effective regulation and supervision of the Nigerian pension industry to ensure that retirement benefits are paid as and when due.

4.0 CORE VALUES

4.1 The six (6) core values of the Commission are:

- i) Transparency: Accountable, open and clear in all aspects of our work
- ii) Responsiveness: Dedicated and prompt in protecting the rights of contributors and retirees
- iii) Integrity: Honesty and consistency in upholding the highest level of ethical conduct
- iv) Proactivity: Energetic in anticipating and developing solutions to meet emerging needs
- v) Professionalism: Focused on developing expertise, competencies and qualified talents
- vi) Empathy: Able to understand and share the feelings of all stakeholders (internal and external).

5.0 THE COMMISSION'S ORGANISATIONAL STRUCTURE

- 5.1 The Commission operates under a Governing Board headed by a part-time Chairman with the Director General as the Chief Executive Officer. The administration of the Commission is vested in the Executive Committee, made up of the Director General and four (4) full-time Executive Commissioners, who are members of the Board. Activities of the Commission are structured into five (5) Divisions namely; Director-General, Administration, Inspectorate, Technical and Finance Division headed by the Director General and four (4) Commissioners. The Commission is made up of 21 Departments and 55 Units headed by Heads of Departments (HODs) and Heads of Units (HOUs), respectively.
- 5.2 The Departments and Units of the Commission provide various services to stakeholders as indicated below:
 - a) Director-General's Division: The Division has seven (7) departments as indicated below:
 - i) Director General's Office Department: Builds, manages and leverages relationships with the Government; supports the transformation of the Commission and the industry as well as provide effective and efficient security, protocol and liaison services to the Commission.
 - ii) Research and Strategy Management Department: Formulates the Commission's strategy; ensures alignment of operational processes and budget to the Commission's strategic priorities; monitors and reports on strategy performance and the execution process and ensures proactive and timely design and initiation of strategic initiatives, as well.

Other functions of the Department include; the provision of programme management support for the efficient and timely implementation of the strategic initiatives; driving timely collation of best practice and sharing of insights to support decision making, amongst others.

- iii) Legal Department: The Commission Secretariat/Legal Advisory Services Department serves as the Secretariat of the Commission. The Department is also responsible for the provision of legal advisory services to all Departments in the Commission.
- iv) Internal Audit Department: Ensures compliance with internal controls put in place by the Management and value addition through improving the effectiveness of risk management, control and governance processes.
- v) Consumer Protection Department: Responsible for protecting the rights of the Retirement Savings Accounts (RSAs) Holders and Retirees, driving operators to provide superior customer experience with stakeholders and coordinating the setting of service standards for the promotion of excellent service delivery within the Pension Industry.
- vi) Corporate Communications Department: Manages the Commission's brand and protects its public reputation; ensures that the Commission is on the cutting edge of communications with all stakeholders; leads external communications and develops tailored messages to be delivered to various audience; drives pension literacy and awareness of the CPS with structured and planned programmes; manages public and media relations of the Commission and proactively managing the Commission's digital platforms, social media, print media, electronic channels and engagement forums.
- vii) Procurement Department: Ensures timely and efficient procurement of all materials, services and equipment in adherence to the Procurement Act; effective and timely procurement of all goods, works and services for the Commission; insures all goods and services for the Commission; proactively coordinates and plans procurement needs with all departments; prepares and submits annual procurement plan for all items of the Commission and also provides adequate supervision and coordination of all procurements of goods and services.

- **b) Inspectorate Division:** The Division has four (4) departments as indicated below:
 - Surveillance Department: Conducts onsite and offsite supervision of pension operators; identifies, coordinates and issues sanctions on the pension operators, license operators and authorizes legacy pension schemes, codifies all guidelines and regulations approved by the Commission and issues all formal communications by the Commission to the Operators.
 - ii) Compliance and Enforcement Department: Ensures compliance of all eligible employers in the organised private sector with the PRA 2014; ensures compliance by public sector departments through the supervision of Pension Transitional Arrangement Directorate (PTAD); oversees the wind-up of National Social Insurance Trust Fund (NSITF); issues and enforces sanctions on employers as well as issuing all formal communications from the Commission to all employers.
 - iii) Micro Pension Department: Promotes participation by the informal sector and all individuals that are not mandatorily covered under the PRA 2014; develops and implements the framework for informal sector participation in the Contributory Pension Scheme; develops and collaborates with stakeholders to build awareness and develops appropriate solutions with the right value proposition and service delivery operating model.
 - iv) State Operations Department: State Operations Department: Ensures the adoption and successful implementation of the Contributory Pension Scheme by States, Local Governments and the FCT: Conduct inspection of State Pension Bureaux/Boards/Commissions, Supervises others States' Pension Schemes, provides local support to State and Local Governments and the FCT in the implementation process and renders technical Pension Bureaux/Boards/Commissions. assistance to State The Department also co-ordinates the activities of the Six Zonal Offices of the Commission, acts as an interface between the Six (6) Zonal Offices and the Commission's Head Office by providing ancillary services to the various Departments through the Zonal Offices.
- c) Technical Division: The Division has four (4) Departments as indicated below:
 - i) Investment Supervision Department: Develops and reviews investment/valuation guidelines and fee structure; computes the Net Asset Value towards managing fees; monitors investments and ensures effective risk management; enables the development and utilisation of suitable

products as well as coordinating the identification and issuance of sanction on infractions with respect to investments via Risk Management Analysis System. The Department also conducts in-depth and broader analysis of investment portfolios and ensures that operators in the pension industry are consistently delivering positive real returns.

- ii) National Databank Management Department: Manages the National Pension Commission's database of contributors, retirees and employers; enhances focus on Retirement Savings Accounts (RSAs) management and establishes a single point for all matters regarding RSAs. The Department also ensures transparent end-to-end management of RSAs; resolves RSAs related issues and effects the efficient and seamless transfer of RSAs between Pension Fund Administrators (PFAs).
- iii) Benefits and Insurance Department: Ensures that benefits are paid as and when due; supervises matters pertaining to group life insurance for employees; receives, approves and ensures effective administration of retirement benefits to employees as well as the effective implementation of Pension Protection Funds including Minimum Pension Guarantee and Insurance.
- iv) Contribution and Bond Redemption Department: Maintains database of Federal Government of Nigeria (FGN) treasury-funded Ministries, Departments and Agencies (MDAs) and computes their employees' monthly pension contributions; ensures deducted pension contributions are remitted into respective RSAs and effective retirement benefits bond redemption.
- d) Administration Division: The Division has three (4) Departments as indicated below:
 - i) Information and Communication Technology Department ensures the provision of coherent and holistic business solutions that aligns with the core objectives and long term strategic direction of the Commission; enables efficiency and seamless flow of information through the deployment of robust, secured and reliable ICT systems and networks that promote efficiency and cost effectiveness across the pension industry.
 - ii) Human Capital Department: Ensures proper management and development of the human capital for the Commission; effective allocation of human resources to support the Commission's strategic priorities, Payroll administration and promotes the development of required human capabilities for the pension industry.

- iii) Management Services Department: Sets up and maintains the Commission's facilities.
- iv) Risk Management Department: Design and implement Risk Management Framework for the Commission, as well as aligning the risk management processes and activities to support the Commission's strategic objectives.
- e) Finance Division: The Division has two (2) Departments as indicated below:
 - Accounts Department: Manages the accounts of the Commission; ensures Commission's adherence to accounting standards and governance; undertakes payroll and store management services and conducts daily valuation and computes Net Asset Value towards managing fee administration processes.
 - ii) Financial Planning Department: Ensures efficient management of the Commission's budget preparation and control process; ensures that funds are available at all times to drive the Commission's corporate goals and maximize returns on the investment of surplus funds and proactively identifies areas of non-value add and cost savings opportunities to release funds for strategic initiatives. The Department also ensures proper treasury support; advises Management on cost reduction and cost control strategies; conducts financial analysis to guide financial decisions and collaborates with Research and Strategy Management Department to ensure effective allocation of resources to strategic priorities.

6.0 SERVICE PROVISION

The services provided by the Commission include:

- 6.1 Supervising and regulating the Nigerian pension industry.
- 6.2 Licensing of pension fund operators.
- 6.3 Formulation, enforcement and implementation of guidelines and regulations on pension matters in Nigeria.
- 6.4 Researching on issues relating to pension.
- 6.5 Ensuring appropriate remittances of pension contributions.
- 6.6 Ensuring benefits of RSA holders are paid as and when due.
- 6.7 Ensuring the safety of pension funds and assets through monitoring of investment activities of the PFAs, CPFAs and PFCs.
- 6.8 Receiving and investigating complaints of impropriety levelled against any PFA, PFC or employer or any of their staff or agents.

- 6.9 Ensuring compliance with the provisions of the PRA 2014 Act.
- 6.10 Maintaining a Databank on pension matters in Nigeria.
- 6.11 Issuing Pension Compliance Certificates to employers.
- 6.12 Facilitating implementation of the Contributory Pension Scheme by States and Local Governments.
- 6.13 Approving payment of retirement benefits of RSA holders
- 6.14 Processing and paying accrued benefits to eligible employees/retirees of the Federal Government of Nigeria (FGN) under the treasury funded Ministries, Departments and Agencies (MDAs).
- 6.15 Approving payments of premiums to Insurance Companies on behalf of retirees who opt for Annuity.
- 6.16 Creating public awareness, sensitization and education on the workings of the Contributory Pension Scheme by organizing and making presentations at workshops, conferences and seminars.
- 6.17 Informing the public about the activities of the pension industry through annual reports and statements of audited accounts.
- 6.18 Processing and prompt payment for goods and services received from suppliers/vendors and service providers.
- 6.19 Responding to enquiries and providing clarifications on the various Frameworks, Guidelines and Regulations issued by the Commission.
- 6.20 Reviewing and approving monthly Asset/Income Based Fees due to PFAs, PFCs and the Commission.
- 6.21 Creating an enabling environment for self-employed and persons working in the informal sector to save for old age.
- 6.22 Processing and remitting monthly pension contributions of employees of Federal Government of Nigeria (FGN) treasury funded MDAs that are yet to join Integrated Payroll and Personnel Information System (IPPIS).
- 6.23 Provision of secured and fully automated ICT platforms to ensure efficiency and effectiveness in the pension business process.

7.0 PROVISION FOR SPECIAL NEEDS

7.1 The Commission deployed a dynamic and user-friendly application, the Enhanced Contributor Registration System (ECRS), which is an electronic platform for submission of request by Pension Fund Administrators (PFAs) for unique registration of contributors and issuance of Personal Identification Numbers (PINs) of contributors under the Contributory Pension Scheme. Consequently, the fingerprints for physical impaired individuals have been accommodated.

- 7.2 It also provides a platform for the registration of physically challenged and Cross Border individuals, as well as Micro Pension Plan participants. It allows for the electronic submission of employer code requests by PFAs and the automation of the process of issuing employer codes. PFAs can carry out bio-data updates and edits of their clients' information on the National Databank maintained by the Commission.
- 7.3 The Commission makes adequate provisions to accommodate physically challenged and ailing visitors. In this regard, wheelchairs and ramps are provided to assist the physically challenged or ailing persons who visit the Commission for complaints and enquires. The same degree of care is also extended to prospective retirees during the yearly Verification and Enrolment Exercises.

8.0 STAKEHOLDERS

- 8.1 The identified stakeholders of the Commission are as follows:
 - i) Public/Private Sector Employees;
 - ii) Public/Private Sector Retirees;
 - iii) Employers of Labour;
 - iv) The General Public;
 - v) The Commission's Board and Management;
 - vi) The Commission's Staff;
 - vii) Licensed Pension Fund Operators (PFAs, CPFAs, PFCs);
 - viii) Pension Transitional Arrangement Directorate (PTAD);
 - ix) The Presidency;
 - x) The National Assembly;
 - xi) States, FCT, and Local Governments;
 - xii) Financial Market Players (Issuing Houses, Brokerage Firms, Credit Rating Agencies, Asset Management Companies);
 - xiii) Ministries, Departments and Agencies;
 - xiv) Regulatory Agencies;
 - xv) Labour Unions;
 - xvi) Pensioners Union;
 - xvii) Employers Association;
 - xviii) Market Associations; and
 - xix) Trade Associations.

9.0 EXPECTATIONS AND OBLIGATIONS TO STAKEHOLDERS

- 9.1 In achieving its goal of providing quality and standard service delivery, the Commission ensures that all stakeholders' complaints/enquiries are attended to promptly, fairly and professionally.
- 9.2 The stakeholders are required to provide feedback on services received to enable the Commission objectively review its service delivery standards.
- 9.3 Accordingly, the Commission shall ensure the following:
 - i) Effective and transparent administration of pension matters in Nigeria;
 - That every person who worked in either the Public Service of the Federation, the Public Service of the Federal Capital Territory (FCT), States and Local Governments, Private Sector as well as the Self-Employed, who participates in the CPS, receives his or her retirement benefits as and when due;
 - iii) Utmost confidentiality in handling of sensitive information;
 - iv) That continuous improvement in efficient service delivery is achieved based on constructive suggestions and feedback from its stakeholders;
 - v) Examination of licensed PFAs, PFCs, CPFAs and Approved Existing Scheme (AES) at least once a year;
 - vi) Timely issuance of reports of examinations to Boards of licensed operators for implementation;
 - vii) Timely funding of RSAs of FGN employees, whose payrolls are yet to be transferred into the IPPIS;
 - viii) Prompt publishing of quarterly reports on the Pension Industry;
 - ix) Prompt publishing of Annual Reports and Statement of Audited Accounts;
 - Provision of timely and relevant information to other relevant agencies when required;
 - xi) Capacity building in the industry for effective and efficient working of the Pension Industry; and
 - xii) Provide adequate explanation to stakeholders on factors militating against its operations, which may prevent it from meeting any of its performance targets.

10.0 MEASURABLE SERVICE STANDARDS

10.1 The description of services with its documentation requirements, assigned Timelines provided by the various departments of the Commission, to measure service standards and efficiency.

Dire	Director General's Division			
Con	sumer Protection De	partment		
S/N	Service	Timelines	Documentation Requirements	
1	Attending to Complaints/Inquiries from consumers via offline and online channels	24 hours 3 to 5 working days	The complaint letters with supporting documentary evidence.	
2	Online Channels 1. Emails 2. Telephone/sms			
3	Offline Channels 1. Surface Mails (letters) 2. Walk-In			
•	orate Communications	•	-	
S/N	Service	Timelines	Documentation Requirements	
1	Respond to complaints/inquiries received through the Commission's Social Media platforms. Twitter (X), Instagram, Youtube and Facebook.	24 hours 3 to 5 working days	The nature of complaint would be reviewed and forwarded to the relevant department for resolution.	
	earch & Strategy Manage	_	-	
	Service		Documentation Requirements	
1	Request for statistical data	On or before the expiration of the timeline provided by the requesting organization/	These request for statistical data from stakeholder's like Central Bank of Nigeria, Organization for Economic Corporation and Development International Organization of Pension Supervisors Financial System Strategy	

			International Labour Organization & other related			
			financial bodies.			
-	Inspectorate Division					
Sur	veillance Department					
S/N	Service	Timelines	Documentation Requirements			
1	Licensing of PFAs (Requesting for a license to form the pension management).	118 to 120 working days	 Application Letter requesting for a licensed of PFA. Certificate of Incorporation of a Limited Liability Company under Companies Allied Matters Act CAMA. Duly completed Application Form (APP/02/PFA) with Name, office address and telephone number with a non-refundable application fee of #1,000,000.00. A Certified True Copy of the Memorandum and Articles of Association of the applicant company. Certified True Copy of Form CO2 (Allotment of Shares), CO7 (Particulars of Directors), C06 (Location of Registered Office) and Certificate of Incorporation. For existing companies, the latest 3 years audited accounts and management letters of the applicant company shall be submitted. A signed copy of a Technical Services Agreement (where applicable). Feasibility Report/Business Plan which shall contain, amongst others, the following: Business Strategy and Objectives of the PFA and Ownership structure of the applicant in columnar format showing names and profession/business of proposed investors, and percentage shareholding. Bio- data/resume of shareholders shall also be attached. Where the applicant intends to have branches, provide details of policy on branch expansion indicating policy objectives, probable location of branches and targeted number of accounts. Applicant's Five Year financial projections including Balance Sheet, Profit and Loss Account and Cash Flow Statement and underlying assumptions. The structure of proposed Board and senior management, committees and internal control systems. The reporting arrangement must be such that it provides for effective, efficient and prudent management of Retirement Savings Accounts. Attestation by each of the proposed members of the Board and top management that he/she has never: compounded his/her debt, had a judgement debt, or been involved in any fraud; been indicted by any commission of inquiry; been refused or expelled from membe			

			DonCom through a latter containing office take up with
			PenCom through a letter containing office take-up with
			a Non-refundable licence fee of #5million
			Copy of the Shareholders Register.
			Copy of the share certificate issued to each investor.
			Copy of the opening statement of affairs signed by
			directors and Firm of Chartered Accountants.
			Copy of manual of operations.
			Minutes of pre-commencement Board Meeting.
			Evidence of installation of appropriate Information and
			Communication Technology facilities.
			Copies of letter of offer and acceptance of
			employment in respect of Management Team. Evidence of readiness of procedures and record
			keeping policies that will ensure an effective and efficient Management Information System (MIS).
			Evidence of establishment of Standing Committees on
			Risk Management, Nomination and Governance,
			Audit and Investment Strategy.
			Evidence of readiness of the investment function
			including but not limited to the following: Income and
			loss recognition policy, Valuation procedures.
			Copy of letter of appointment of a Compliance Officer
			in accordance with Section 80 of the Act.
			Undertaking by each of the members of the Board and
			the top management to maintain high ethical
			standards and exercise due diligence and care in their
			conduct and avoid any conflict of interest at all times.
			Undertaking by each of the members of the Board and
			the top management that the PFA shall not engage in
			any business other than the management of pension
			funds and assets at all times.
			Undertaking by each of the members of the top
			management to ensure that the PFA observes high
			standards of integrity, professionalism and fairness in
			its operation as well as keep and maintain proper
			books and records at all times.
			Attestation of willingness and capacity on the part of
			the PFA to comply with the provisions of the Pension
			Reform Act 2014 and PenCom's licensing and
			supervisory requirements and standards on a
			continuous license.
2	Licensing of PFCs	118 to 120	The following are the requirements that must be met
		working days	by any organisation wishing to be licensed to carry on
			the business of a PFC in Nigeria:
			The applicant must submit to PenCom evidence that
			it:
			Is a duly incorporated limited liability company in
			Nigeria under the Companies and Allied Matters Act.
			•
			Is set up with the sole purpose of keeping custody of
			•

Is wholly/jointly owned by (a) licensed financial
institution(s) with a/combined minimum net worth of
N25billion unimpaired by losses;
Is capable of providing a guarantee to the full sum
and value of pension assets held or to be held by it, in
bank deposits and other liquid assets, or its parent
company/companies issue(s) such guarantee
acceptable to PenCom;
Has the professional and technical capacity to
provide custodial services as contemplated under the
Pension Reform Act 2014 and guidelines issued in
connection therewith by PenCom;
Has never been custodian of any fund, which was
mismanaged or has been in distress due to any fault,
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either fully or partially;
Has adequately insured pension assets in its
custody against loss through fire, theft, natural
catastrophe and the like, as well as fidelity guarantee
cover;
possesses appropriate Information and
Communication Public Technology that could
adequately cater for online real-time transactions in
addition to keeping proper accounting records;
Has a system of internal controls, which ensures
that the assets under its custody are safeguarded and
segregated and records would adequately reflect the
information they purport to present; and
Has remitted all pension contributions due to
employees and maintains a current/valid Group Life
Insurance Policy as provided by the PRA 2014.
Has satisfied all requirements prescribed by the
Pension Reform Act 2014, other relevant laws or any
such additional requirements or conditions as may be
prescribed from time to time by PenCom.
Requirements
1) An application for licence as a PFC.
Duly completed Application Form (APP/02/PFC).
A non-refundable application fee of N3 , 000 , 000 .00
(Two Million Naira) in bank draft payable to National
Pension Commission and marked as "Application
Fee".
2) A Certified True Copy of the Memorandum and
Articles of Association of the applicant company which
must contain, amongst others, the following
provisions: the sole object being to carry out the
business of pension fund custody and to hold assets
to the exclusive order of Pension Fund Administrator
and for the benefit of the account holders in the PFA.
a limitation on the issuance of any un-issued share
capital, rights issue, issuing preference shares or
debentures by the PFC without prior written approval
of PenCom.

3) Sample copy of the proposed contract for custodial
services between the PFC and PFAs.
4) Certified True Copy of Form C02 (Allotment of
Shares), C07 (Particulars of Directors), C06 (Location
of Registered Office) and Certificate of Incorporation.
5) A signed copy of a Technical Services Agreement
(where applicable).
6) Feasibility Report/Business Plan which shall
contain, amongst others, the following: Business
Strategy and Objectives of the PFC and
Organisational Structure showing functional units and
reporting relationships as well as details of functions
and responsibilities.
7) Applicant's Five Year financial projections including
Balance Sheet, Profit and Loss Account and Cash
Flow Statement and underlying assumptions.
8) Where the applicant intends to have branches,
provide details of policy on branch expansion
indicating policy objectives, probable location of
branches and targeted volume of business.
9) Ownership structure of the applicant company in a
columnar format.
10) For the parent company/companies of the
applicant, attach the following: Certificate of
Incorporation and Forms CO2 and C07; Board
Resolution supporting the company's decision to
invest in equity shares of the proposed PFC. In that
regard, the source of capital could also be a subject of
verification.
11) The structure of proposed Board and Senior
management, committees, internal control systems
and reporting arrangement must be such that they
collectively provide for effective, efficient and prudent
custody of assets.
12) Attestation by each of the proposed members of
the Board and top management that he/she has never
compounded his/her debt, had a judgement debt, or
been involved in any fraud; or been indicted by any
Commission of inquiry.
13) Minimum Capital Requirement: Applicant shall be
required to submit evidence of deposit of a minimum
paid up capital of N2 billion in an escrow account with
Central Bank of Nigeria (CBN) along with details of
contribution by each investor. PenCom would issue
applicants with letters of introduction to CBN.
14) Requirements for Commencement of Operations
Once the PFC is ready to commence business and
within 3 months of the grant of an AIP, it should inform
PenCom through a letter accompanied by the
following: Non-refundable licence fee of N10 million .
Copy of the Shareholders' register.
Copy of the share certificate issued to each investor.

					Copy of the opening Statement of Affairs signed by directors and a firm of Chartered Accountants.
					Copy of Manual of Operations.
					Minutes of pre-commencement Board Meeting.
					Evidence of readiness of installation of appropriate
					Information and Communication Technology facilities.
					Copies of Letter of offer and acceptance of
					employment in respect of the Management Team.
					Evidence of readiness of procedures and record
					keeping policies that will ensure an effective and
					efficient Management Information System.
					Evidence of appropriately documented procedures
					to exclude unauthorised access to critical systems,
					thorough testing of all new proprietary systems and
					the continuity of operations of all its critical
					applications.
					Evidence of an appropriately documented system of
					risk management to provide substantial assurance of
					continuity in the event of disruption.
					Undertaking by each of the members of the Board
					and the top management to maintain high ethical
					standard and exercise due diligence and care in their
					conduct and avoid any conflict of interest at all times.
					Undertaking by each of the members of the Board
					and the top management to ensure that the PFC
					observes high standard of integrity, professionalism
					and fairness in its operation as well as keep proper
					books and records at all times
					Undertaking by each of the members of the Board
					and top management that the PFC shall not engage in
					any business other than the custody of pension funds
					and assets at all times.
					Attestation of willingness and capacity on the part
					of the PFC to comply with the provisions of the
					Pension Reform Act 2014 and PenCom's licensing
					and supervisory requirements and standards on a
					continuous basis.
3	Appointment	(of 1	10 working	
	Board/Top			days	in numerate or semi numerate disciplines such as
	Management S	Staff /			actuarial sciences, statistics, mathematics,
	PFAs/PFCs				accounting, economics, banking, finance, insurance,
	FFAS/FFUS				law and business studies and/or an acceptable
					professional qualification.
					2) Possess a minimum of 15 years post qualification
					experience of which at least 12 years must have been
					in the Financial Services Sector and 8 years in
					top/senior management positions.
					3) Executive Director, therefore, must show evidence
					of effective and efficient management experience in a
					well-run organisation (the organisation's audited
1					
					accounts will be required for this purpose).

			Fit and Proper Persons Requirements In addition to the above requirements, candidates for any of the listed positions will be subjected to "fit and proper persons" tests to determine their suitability for appointment. To this end, each candidate will be expected to provide at least two good references from individuals of proven integrity in Top Management positions in the Financial Service industry in Nigeria or abroad or from their previous employers.
4	Transfer of Shares	5 working days	Personal Profile Form No. APP/PPF/01. The documents for the transfer of shares as well as Board Resolution on same with other supporting documents.
5	Opening of Branches and Service Centre	10 working days	 i. PFA is required to open a Branch Office in any State where it has up to 10,000 funded Retirement Savings Account (RSAs). ii. PFA shall be required to open a Service Centre in a different location within the State, for every additional 10,000 funded Retirement Savings Account (RSAs). iii. PFA shall open a Service Centre in a State where it has up to 2,000 funded RSAs. iv. Any PFA that is managing the pension funds of State Government employees or any other pension scheme under Contributory Pension Scheme (CPS), shall open a Branch Office in the State Capital immediately the State commences funding of the Scheme. v. PFA shall have Branch Offices in, at least, two States in each geo-political zone of the country. 1.PFA shall formally notify the Commission before opening a Branch Office/Service Centre and include a resolution of the Board of Directors approving the establishment of the branch office/service centre, with a detailed address. 2. The Commission shall review the notification to open a Branch Office/Service Centre and if satisfied, issue an Approval-in Principle (AIP) within 5 working days from the receipt of application. 3. The Commission shall arrange for physical inspection of the Branch Office/Service Centre and grant final approval.

6	Audited Accounts/Dividend	10 working days	 4. The Commission shall issue a final approval or rejection of the Branch Office/Service Centre within 10 working days after the physical inspection of the proposed Branch Office/Service Centre. 5. Once approval is granted, the PFA would be required to update its website and other public information materials and forward evidence of same to the Commission. Audited Financial Statement of the Company with Auditors Report for the Company/Funds under
7	Payment Advert Placement	7 working	Management. The document or jingle of the advert of the
8	Approval for Custodial Service Level Agreement (SLA)	days 10 working days	service/product for consumers. Copy of the draft Custodial SLA between the PFA and the Service Provider.
9	Complaints/Whistle blowing from aggrieved Contributor/ other Stakeholders	5 working days	Issues relating to the complaints from contributors on poor service delivery or unethical practices by PFAs. (letter with accompanied documentary evidence)
	mpliance & Enforcem		
S/N	Service	Timelines	Documentation Requirements
1	Issuance of Pension Clearance Certificate	15 working days	 Certified list of employees of the organization as at the end of the last physical year. The certification should be done by an authorized official of the applicant organisation. Certified rate of monthly pension contributions (specifying the employer and employee rates). The rates relating to the monthly emoluments are: Minimum of ten percent (10%) by the employer; Minimum of eight percent (8%) by the employee. Evidence of remittance of monthly pension contributions for all employees as follows: For the last three fiscal years for organisation that were in existence for that period and have three (3) or more staff. For organisations that have not been in existence for the last three fiscal years from the date of incorporation/registration/licensing to the last fiscal Certified rate of the last fiscal

			Evidence of a current Group Life Insurance Policy for
			staff specifying the number of lives and sum assured.
2	NSITF Refund	5 working days	Transfer of Contributions to Retirement Savings Account 1. Application Form 2. Statement of Contributors Account 3. NSIFT Membership Certificate/number 4. Sworn Affidavit of loss of NSITF Membership Certificate 5. Valid Means of Identification 7. Indemnity Letter Lumpsum Payment
			 Application Form Statement of Contributors Account NPF/ NSIFT Membership Certificate/number Sworn Affidavit of loss of NSITF Membership Certificate Sworn Affidavit for Verification/Consolidation of Name(s) Birth Certificate/Statutory Declaration of Age Letter of Retirement/Certificate of Service/Sworn Affidavit for Loss of Retirement Letter. Bank Verification Number Indemnity Letter Police Report for Loss of Document
3	Military and Other Security Services Agencies (SSA) Refund	20 working days	The Military and other SSA personnel are required to approach their Pension Desk Officer or the Pension Board of the Agency in which they serve and submit their details for processing of the refund of their employee portion of pension contributions.
4	Refund to Retirees on the Defined Benefits Scheme	5 working days	The following documents are to be submitted to the Pension Transitional Arrangement Directorate (PTAD) for processing: Pensioners' Verification 1. Enlistment Letter/First Appointment Letter 2. Confirmation Letter 3. Records of Service/Career Documents 4. Letter of Last Promotion 5. Transfer/Merge Letter (where applicable) 6. Evidence of Change of Name (where applicable) 7. Original, Stamped and Signed Bank Statement Three Months before removal from Payroll or from Retirement till date if not on Payroll 8. Retirement/Acceptance Letter 9. Letter of Introduction 10. Bank Verification Number (BVN) Print Out 11. Pension Advice 12. Valid Means of Identification Next-Of-Kin (NOK) Verification
			 Enlistment Letter/First Appointment Letter Records of Service/Career Documents of Deceased Letter of Introduction from Deceased Last MDA

5	Non-Remittance of Pension Contributions		 4. Deceased Bank Statement (showing the pensioners' salaries or pension received) 5. Affidavit as Next-of-Kin (NOK) 6. Letter of Administration from a High Court 7. NOKs Valid Means of Identification 8. Death Certificate from a Government Hospital or National Population Commission 9. Joint Bank Account for the NOK (where applicable) 10. Bank Verification Number (BVN) Print Out For any other complaint the retiree should attach their Pensioner Verification Form and any other required documentation due to the specific nature of the complaint. 1. A formal complaint letter 2. Pension Fund Administrator (PFA) registration letter
			 Retirement Savings Account (RSA) Statement Letter of First Appointment Disengagement or Resignation Letter Payslips or Evidence of deduction of contributions and any other necessary.
Sta	te Operations Depart	ment	
S/N	Service	Timelines	Documentation Requirements
1	Requirements towards the Implementation of the Contributory Pension Scheme (CPS) for States		 Enactment of the State Pension Law: The State Government would be required to enact a State Pension Law with the provision for a transition period for employees retiring under the CPS. Establishment of Pension Bureau: The State Government needs to establish a Pension Bureau to oversee and drive the process of implementation of the CPS in State. The State Government should therefore establish a Pension Bureau and appoint a substantive Chief Executive of the Bureau.
			Registration of Employees: The State would need to commence the registration of employees. The State should therefore, request the Commission to generate employer codes for all its Ministries, Departments and Agencies (MDAs) as well as the Local Government Councils and Self-Funded Agencies in the State as a prelude for commencement of registration of all its employees under the CPS. Deduction and Remittance of Pension Contributions: The State would need to commence the deduction and remittance of both the employee and employee pension

		Account (RSAs) of the employees covered under the CPS, in line with the provision of the State Pension Law. Determination and Funding of Past Service Liabilities : The State Government would need to
		engage the services of an Actuary to conduct an actuarial valuation to determine the accrued rights of the employees that would be transiting into the CPS.
		Institution of Group Life Insurance Policy : The State would need to institute a Group Life Insurance Policy (GLIP) for its employees. The State needs to institute a GLIP in accordance with Section 4 (5) of the Pension Reform Act (PRA), 2014. That would guarantee the payment of three times the Annual Total Emoluments of the employees who may die while in active service.
		Biometric Verification of the Employees: The State should carry out a biometric verification exercise for employees of the State and Local Government Councils in order to isolate ghost
		workers. This will ultimately reduce the wage bill of the State, the employer portion of pension contributions, the quantum of accrued rights of the employees transiting to the CPS and the amount of premium that would be paid to the Insurance Companies for procuring the GLI.
2 Ancillary Services to other Departments	15 working days	Serve as liaison between the six (6) Zonal Offices of the Commission and the various Departments at the Head Office.
3 Issuance of Pension Clearance Certificate	15 working days	Forward request for processing of Pension Clearance Certificate from the six Zonal Offices to Compliance & Enforcement Department. Please note that Documentation Requirement in stated under Compliance & Enforcement Department.
4 Sensitization/Enlighten ment sessions	5 working days	Seek and receive approval to conduct sensitization/enlightenment sessions covering
5 Quarterly Consultative	Quarterly	the private, public and informal sectors. Engage stakeholders by conducting Quarterly/Consultative Forum for States and the FCT.
Technical Division		

DCI	nefits & Insurance De	epartment	
S/N	Service	Timelines	Documentation Requirements
1	Programmed	3 to 5	Mandatory Retirement
	Withdrawal Access	working days	The RSA holder shall submit the following
2	Request for payment of		documents:
	Retiree Life Annuity		(a) The official Notice/Acceptance of Retirement
3	Enbloc Withdrawal		from his/her employer.
			(b) Last three (3) pay slips or any other evidence
			of total annual emolument.
			(c) Enrolment slip (for employees of FGN
			Treasury-Funded MDAs).
			(d) Any other relevant documents as may be
			specified from time to time by the Commission.
			Compulsory Retirement in Accordance with
			Terms and Conditions of Employment
			(a) The Notice/Acceptance of Retirement from
			employer.
			(b) Last three (3) pay slips or any other evidence
			of total annual emolument.
			(c) Any document confirming that retirement is in
			accordance with terms and conditions of
			employment such as Letter of Employment,
			Condition of Service, or Staff Hand Book.
			(d) Any other relevant document as may be
			specified from time to time by the Commission.
			Retirement on Medical Grounds
			An employee retiring due to mental or physical
			incapacitation shall be considered to be retiring
			on medical grounds. The retiree shall provide the
			following documents:
			(a) Medical Certificate certifying that he/she can
			no longer continue with the employment due to
			incapacitation. The certificate shall be issued by qualified physician or a properly constituted
			Medical Board.
			(b) Where the employee is not in a position to
			submit the medical certificate in person, his
			representative/ NoK shall do so on his/her behalf
			(c) The letter of notification/acceptance o
			retirement issued by his/her employer also
			confirming that the retirement is on medica
			ground. (d) Last three (3) pay slips or any other
			evidence of total annual emolument or any
			evidence of total annual remuneration.
			(e) Enrolment slip (for employees of FGN
			Treasury-Funded MDAs).

4	Death Benefits	3 to 5	Death Benefits Request
	Request/Missing	working days	The legal beneficiary(ies) of the deceased person
	Persons and		shall submit the following documents to the
	Deceased/Missing		deceased's PFA:
	Persons without RSAs-		(a) Completed Death Notification form.
	Nominal Retirement		(b) Any of the following legal documents:
	Savings Account (RSA)		(i) Letters of Administration.
			(ii) Will admitted to Probate.
			(iii)Order from a Court of Competent Jurisdiction
			(c) Signature verification letter issued by the
			Banker to the Legal Beneficiary(ies)/Estate of the
			deceased. (d) Evidence of Death, which shall be
			either:
			(ii) Certificate of death issued by National
			Population Commission (where death occurs at
			home), and any one of the following:
			• Burial Warrant issued by a Local Government
			Council
			• Evidence of Death/Burial issued by an Islamic
			Community Head or Judge of a Sharia Court
			Evidence of death issued by a leader of a
			registered Church
			 Copy of obituary poster (if any). or
			(iii) Certificate of Cause of Death issued by the
			hospital (where death occurs in hospital) or
			(iv) Police Report (if the death does not occur
			from a natural cause
			(e) A letter from the employer confirming the
			employee's death, where the RSA holder dies in
			service.
			(f) Any other relevant document as may be
			specified from time to time by the Commission.
			Missing Persons
			The NOK/legal beneficiary(ies) shall submit the
			following documents to the missing person's PFA:
			(a) Completed Missing Person Notification Form.
			· · · · · ·
			(b) A police report confirming that the person has been missing with effect from the reported date,
			the circumstance of the disappearance and the
			person not found after 12 months.
			(c) Letter from the employer (if in employment at
			the time of disappearance) confirming that the
			employee was reported missing. The letter shall
			bear the passport photograph of the missing
			person.

disappearance of the person with his photograph. (e) Any other relevant document as may specified from time to time by the Commission Where the decision of the Bol reason presumes the missing person dead, the shall give a copy of the report of Bol to NOK/legal beneficiary(ies) and request the submit any one of the documents mentione 3.4(b) and (d) above.	/ be on. ably PFA the m to
(e) Any other relevant document as may specified from time to time by the Commission Where the decision of the Bol reason presumes the missing person dead, the shall give a copy of the report of Bol to NOK/legal beneficiary(ies) and request the submit any one of the documents mentioned	on. ably PFA the m to
Where the decision of the Bol reason presumes the missing person dead, the shall give a copy of the report of Bol to NOK/legal beneficiary(ies) and request the submit any one of the documents mentione	ably PFA the m to
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submit any one of the documents mentione	
	u III
Deceased/Missing Persons without RS Nominal Retirement Savings Account (RS	
The documentation requirement above the s	ama
except:	ame
The NoK of a Treasury Funded MDA shall in the Commission of the demise of an emplo	
who died without opening an RSA.	yee
(b) The Commission shall advise the MD	
approach any PFA of its choice to ope Nominal RSA (NRSA) on behalf of the decea	
The MDA shall provide the details of the NRS	SA to
the NoK to enable the Legal Beneficiary obtain documents mentioned in Clauses 3.4	· ·
3.5 above, for the payment of death benefits	
(c) The MDA shall provide the under li documents to the PFA for onward submission	
the Commission/Integrated Personnel	and
Payroll Information System (IPPIS) for remitta	
of pension contributions and processing accrued pension rights (if any):) 01
(i) Death Certificate of the deceased	.
(ii) Police Report (if the death does not occur a natural cause)	rom
(iii) Deceased employment details, which	
include Letter of Appointment, Record of Ser and Promotion letters.	vice,
(iv) Last 6 months pay slips before date of de	eath
(d) In the case of death of a Private Se	
employee, the employer shall approach the of its choice and open NRSA on behalf of	
deceased.	
(e) The employer shall remit all outstan	-
(d) above, and advise the NRSA opene	

			documents mentioned in Clauses 3.4 and 3.5 above for the payment of death benefits.
5	Withdrawal from	3 to 5	Active/Mandatory Contributor
•	Voluntary Contributions	working days	i. Letter of employment; - To evidence that the
		nonang dayo	contributor is still in active service under the CPS.
			ii. Current payslip or any other evidence of total
			annual emolument.
			iii. Voluntary Contributions Withdrawal Form; - To
			be fill by the applicant.
			iv. RSA statement to be provided by the PFA.
			v. Any other relevant documentation as may be
			specified from time to time by the Commission.
			Retired Contributors Under CPS
			i. Letter establishing the commencement date of
			employment.
			ii. Retirement Letter from the previous
			employment.
			iii. Current payslip or any other evidence of total
			emolument.
			iv. RSA Statement to be provided by the PFA.
			v. Any other relevant documentation as may be
			specified from time to time by the Commission.
			Retired Contributors Under Defunct DBS
			i. Letter establishing the commencement date of
			the employment.
			ii. Retirement Letter from previous employment.
			iii. Current payslip or any other evidence of total
			annual emolument.
			iv. 3 Months Bank statement; - Indicating
			payment of monthly pension from the previous employment.
			v. RSA Statement to be provided by the PFA.
			vi. Any other relevant documentation as may be
			specified from time to time by Commission.
			Exempted Contributors Categories
			i. Employment letter.
			ii. Last three (3) payslips or any other evidence of
			total annual emolument.
			iii. Any other relevant documentation as may be
			specified from time to time by the Commission.
			Foreign Contributors
			i. Employment letter.
			ii. Valid Combined Expatriate Residence Permit
			and Alien Card (CERPAC)/Green Card issued by
			Nigerian Immigration Service; - The card is valid
			for two years' period and renewable, therefore,
			the applicant shall provide the valid card within
			the two years' validity period.

			iii Valid International Decenart (conv. of the date
			iii. Valid International Passport (copy of the data
			page);
			iv. Introduction letter from the
			Embassy/Consulate of the applicant; - stating
			that he/she is a Nationality;
			v. Current payslip or any other evidence of total
			annual emolument.
			vii. RSA Statement to be provided by the PFA.
			viii. Any other documentation as may be specified
			from time to time by the Commission.
			Partners of Firms/Members of Religious
			Bodies and Non-Executive Directors of
			Companies Who are Participating in the CPS
			i. Apportionment Letter.
			ii. Evidence of Income.
			iii. RSA Statements to be provided by the PFA.
			iv. Any other relevant document, as may be
			specifies from time to time by the Commission.
6	Request for withdrawal	3 to 5	The RSA holder shall submit the following:
	of 25% due to loss of job	working days	(a) Letter of acceptance of resignation or
	,	5 5 5 7 5	disengagement issued by the employer.
			(b) Where the employer fails/refuses to accept
			the resignation letter from the employee, the PFA
			shall write the employer confirming the
			employee's resignation and ensure that an
			acknowledgement copy is kept as proof of
			receipt.
			(c) Where the employer fails to respond to the
			PFA's inquiry in (b) above within 30 days, the
			employer's refusal is taken as acceptance of the
			employee's resignation for the purpose of
			benefits payment.
			(d) A formal request for withdrawal of 25% of RSA
			balance.
			(e) Any other relevant document as may be
<u> </u>			specified from time to time by the Commission.
7	Request for Payment of	3 to 5	This is applicable only to private sector
	Pre-Act Contributions	working days	employees whose accrued right were transferred
			into their RSAs.
			The retiree shall provide the following:
			(a) Written application by the RSA holder.
			(b) Letter of retirement, acceptance of resignation
			or termination of employment issued by the
			employer. (c) Letter from Employer stating date
			of employment, the Pre-Act amount (Principal)
			remitted to the RSA and date of remittance.
			(d) Any other relevant document as may be
			specified from time to time by the Commission.
L	1		· · · · · · · · · · · · · · · · · · ·

8	Request for payment of	3 to 5	This is applicable to persons where NSITF
0	NSITF Contributions	working days	contributions were transferred to their RSAs.
		working days	The retiree shall provide the following:
			(a) Written application.
			· ·
			(b) Photocopy of NSITF/NPF membership card.
			(c) Any other relevant document as may be
			specified from time to time by the Commission.
9	Request for Payment of	3 to 5	Participants under the Micro Pension Plan shall
	Micro Pension Plan	working days	provide the following documents:
	participants		(a) Written application/Completion of standard
			application form
			(b) Valid means of identification
			(c) Where the contributor has no pay slip, the
			prevailing National Minimum Wage shall be used
			to determine the ATE for the purpose of
			computing periodic pension.
			(d) Any other relevant document as may be
			specified from time to time by the Commission
10	Residential Mortgage	3 to 5	1. Offer Letter for the property duly signed by the
10	Residential Mongage	working days	property owner and verified by the mortgage
		working days	lender.
			2. Application for a mortgage issued by a
			mortgage lender.
			3. Evidence of additional equity contribution
			where 25% of the RSA balance is not sufficient
			for equity contribution.
			4. RSA statement showing that the applicants
			have both employer and employee's mandatory
			contributions for a cumulative minimum period of
			60 months.
11	Approval for refunds of	10 to 15	Types of Refunds of Contributions
	Pension Contributions.	working days	1. Erroneous remittance into the RSAs.
	Contributions are		2. Remittance into invalid RSAs or multiple
	refunded to rectify		Personal Identification.
	erroneous remittance of		3. Duplicate remittance into RSAs.
	contributions into		4. Excess remittance.
	Retirement Savings		5. Erroneous remittance into RSA after death or
	Account (RSAs).		disengagement from service.
			6. Transfer of legacy funds into RSAs.
			7. Remittance for RSA holders who are
			exempted from the CPS.
			8. Transfer from mandatory to voluntary
			contribution.
			9. Refund from PFAs contribution account with
			PFCs.
			10. Transfer from Transitional Contributions
			Funds (TCF) into RSA of contributors/retirees.
			Documentation Requirements

Nat	tional Databank Mana	agement Dep	 i. Letter of request for refund by the employer. ii. Contribution schedule evidencing remittance of the excess/duplicated contributions into the PFA/PFC's bank account. i. RSA statement of the employees highlighting the excess/duplicated contributions. <i>r</i>. Reconciliation Statement/Report.
S/N	Service	Timelines	Documentation Requirements
1	Approval for Update of Contributors' biodataon the Commission's Database	2 working days	 Change of Surname/First Name Letter of request from RSA holder/PFA Newspaper Publication Sworn Affidavit NIMC Slip Letter of Confirmation from Employer (active contributors). Change of Date of Birth Letter of request from RSA holder Birth Certificate/Declaration of Age NIMC Slip Letter of Confirmation from Employer (active
			 contributors). Change of Date of First Appointment Letter of request from RSA holder/Employer Copy of letter of First Appointment Letter of Confirmation from Employer (active contributors).
2	Multiple PINs resolution	3 working days	 Letter of complaint from an RSA holder/ employer/PFA Evidence of RSA Registrations indicating Name(s), PFA(s) and PINs. <u>Note:</u> RSA holders must have undertaken the data recapture exercise.
3	Processing of RSA Transfers on the RSA Transfer System (RTS)	On Quarterly basis	 Note: Requirements for initiating RSA transfers through the Receiving PFA: RSA PIN; Surname; Current Telephone Number; Email address (optional); Live Capture of facial image; Live capture of single positioned fingerprint image; Signed Pre-Transfer Consent Form; and Signed RSA Transfer Confirmation Slip
4	Employer Codes Generation	2 working days	 Private Organisations Request for Employer Code issuance on Organisation's letter head showing email, Phone number and Office address Certificate of Incorporation/registration from registering authority Evidence of Tax Identification Number (TIN) TIN is non-mandatory for Unions/Associations and NGOs

	l		Dublic Sector MDAs (Federal & State)
			 Public Sector MDAs (Federal & State) Request Employer Code issuance on MDA's letter
			head showing email, phone number, Office address
			and Chart of Account number of MDA from OAGF/
			State OAG
			• For State MDAs, request letter from the State
			Pension Bureau/Board/Commission or Head of
			Service of the State.
			Embassies
			Request for Employer Code issuance on Embassy's
			letter head showing email and Office address
			• Letter of authority or introduction letter from the
			Federal Ministry of Foreign Affairs.
			Micro Pension Plan (MPP)
			• PFAs shall adopt MPP employer codes prescribed
			by the Commission based on the nature of business
			of the contributor
			Crossborder
			PFAs shall adopt the Cross-Border Employer code, CB0000000001
5	Processing of Data	2 working days	Note: Requirements for the Data Recapture Exercise
Ŭ	Recapture Uploads from		to be provided to the PFA:
	PFAs		
			Request letter from RSA holder
			Copy of enrolment slip or ID card issued by NIMC
			 Copy of RSA holder's registration slip
			 Passport photograph on a white background
			• Copy of Staff Identity Card or any of the following:
			National Driver's license or
			Permanent voter's card or
			International Passport (Mandatory for non-Nigerians)
			Letter of Retirement (For Retirees)
			 Copy of employment letter/Promotion letter (For active contributors)
			For RSA Holders that change names
			Copy of Marriage Certificate/Sworn affidavit of
			marriage (Where applicable)
			 Sworn affidavit for change of name
			• Copy of Newspaper publication of change of name
e		Monthly	Confirmation letter for change of name from employer
6	Flagged PIN	,	These are services relating to flagging-off PIN
	ntribution & Bond Re	-	
S/N	Service	Timelines	Documentation Requirements
1	Processing and	60 working	Processing and payment of Accrued Pension Right
	Payment of Accrued	days	require Pre-Retirement Online Enrolment/Verification
	Rights		Exercise with the following documents:
			A) Originals or CTC of the following documents:
			i. Letter of First Appointment or Gazette for
			Appointment for FGN employees/Attestation for Police
			Officers shall be acceptable. Any affidavit presented
			by the prospective retiree for the loss of Letter of First
			Appointment or Gazette/ Attestation for Police Officers
			shall not be accepted.
1			ii. Birth certificate or declaration of age.

iii. Evidence of Transfer of Service (if applicable iv. Promotion letter and Payslip to Grade leve	
iv. Promotion letter and Payslip to Grade level	
	el as at
30th June 2004 (if applicable).	
v. Promotion letter and Payslip to Grade lev	
between 01July 2004 and December, 20	006 (if
applicable). vi. Promotion letter and Payslip to	Grade
level/step between January, 2007 and Dec	ember,
2009 (if applicable).	
vii. Promotion letter and Payslip to Grade lev	el/step
between January 2010 to December, 20)12 (if
applicable). viii. Promotion letter and Payslip to	Grade
level/step between January, 2013 to Decembe	r, 2015
(if applicable). ix. Promotion letter and Pay	
Grade level/step between January, 2016 to Dec	
2018 (if applicable). x. Promotion letter and Par	
Grade level/step between January, 20	
December, 2020 (if applicable). xi. Last pro	
letter and Payslip to Current Grade level/s	
applicable).	
xii. Staff Identity Card (for employees in active s	service
that are yet to retire).	5011100
xiii. Letter/evidence of retirement (applicable to	those
who have retired and yet to enrol with	
Commission). xiv. Acceptance of voluntary reti	
by the employer (voluntary retirees only).	omont
B) Originals of these documents:	
Originals of the two items below:	
Authenticated Records of Service	
MDAs Introduction Letter	
(The letter shall contain the detailed information	of the
prospective retiree as follows)	
i. RSA PIN	
ii. PFA	
iii. Date of Birth	
iv. Date of First Appointment	
v. Effective Date of Retirement	
vi. Salary Structure, Grade Level & Step as a June 2004	
vii. Salary Structure, Grade Level & Step (2007	3
vii. Salary Structure, Grade Level & Step (2007	
ix. Salary Structure, Grade Level & Step (2013	,
x. Salary Structure, Grade Level & Step (2016) xi. Salary Structure, Grade Level & Step (2019)	
xii. Salary Structure, Grade Level & Step (C	Jurrent
Year)	odioc!)
xiii. Mode of Retirement (Statutory/Voluntary/M	,
2 Death Benefits Claims 30 working The beneficiary/NOK will be required to sub-	mit the
days following documents to the deceased's PFA	
i. Death/Missing Person Notification Form from	-
ii. Introduction Letter from Ministries, Departmer	its and
Agencies (MDAs);	
iii. Record of Service (ROS);	
iv. Evidence of Registration with PFA;	

			v. Copy of Certificate of Evidence of Death from National Population Commission, or Government
			Hospitals;
			vi. Copy of Gazette/Letter of First Appointment;
			vii. Copy of Transfer of Service (if applicable);
			riii. Copy of Authenticated (stamped) Payslip/Promotion
			Letter to Grade level/step as at 30th June 2004 (if
			applicable);
			ix. Copy of Authenticated (stamped) Payslip/promotion
			to Grade level/step between 01July 2004 and
			December, 2006 (if applicable);
			x. Copy of Authenticated (stamped) Payslip/Promotion
			to Grade level/step between January, 2007 and
			December, 2009 (if applicable);
			xi. Copy of Authenticated (stamped) Payslip/Promotion
			letter to Grade level/step between January 2010 to
			December, 2012 (if applicable);
			xii. Copy of Authenticated (stamped)
			Payslip/Promotion letter to Grade level/step
			between January, 2013 to December, 2015 (if
			applicable);
			till. Copy of Authenticated (stamped)
			Payslip/Promotion letter to Grade level/step between January, 2016 to December 2018 (if
			applicable);
			xiv. Copy of Authenticated (stamped)
			Payslip/Promotion letter to Grade level/step
			between January, 2019 to December, 2022 (if
			applicable); and
			xv. Copy of Authenticated (stamped)
			Payslip/Promotion letter between January 2022
			and December 2024 (if applicable);
			xvi. Copy of Authenticated (stamped)
			Payslip/Promotion letter to Grade level/step as at
	D 100 (1)		month of Death.
3	Remittance of Pension	30 working	Submission of a Nominal Roll by the MDA.
	Contributions by	days	Nominal roll that gives details of the Grade
	Employers		Level/Steps of the employees from the date of
			First Appointment to the date MDA migrated to
			Integrated Payroll Personnel Information System
			(IPPIS).
4	Reconciliation of	30 working	Participant in the Verification and Enrolment
	Outstanding Pension	days	Exercise/submission of Nominal roll.
	Contributions		
5	Reconciliation of	30 working	Write an application letter to the Commission and
	Pension Contributions	days	attach the following documents:
	due to Promotion after	-	1. Promotion Letter indicating the Grade Level,
	Verification		Step and effective Date of the Promotion;
			2. Verification and Enrolment Slip; and
			3. Payslip indicating the new grade.
L			

6	Reconciliation of Employee Portion of Pension Contributions for Exempted Retirees and Contract Staff	30 working days	 Write an application letter to the Commission and attach the following documents: 1. Letter of Appointment; 2. Letter of Retirement/Disengagement; 3. PFA Evidence of Registration or RSA Statement; 4. Payslip as at July 2004; 5. Last Payslip at retirement; 6. Birth Certificate/Declaration of Age; and 7. Retiree severance payslip from the OAGF (for
7	Remittance of 2.5% shortfall in employer pension contributions	20 working days	severed retirees). Write a letter to the Commission and attach the following documents: 1. Appointment letter 2. Current Payslip
8	Remittance of Additional Pension Contributions due to Extension of Service	30 working days	 Write a letter to the Commission and attach the following documents: 1. Copies of all documents provided during Verification and Enrolment Exercise; 2. Promotion Letters/Payslips for the period of extension of service; and 3. Evidence of Extension of Service indicating the new Date of Retirement.
9	Refund of Pension Contributions based on Documentary Evidence	30 working days	Write a letter to the Commission and attach the following documents: 1. Appointment letter 2. Any Payslip
10	ReconciliationofmultiplePINregistration.	30 working days	Written application from individuals, PFAs, MDAs notifying the Commission of multiple registration.

11.0 MONITORING

11.1 The Consumer Protection Department (CPD) shall monitor and assess the performance of various departments in the Commission and all pension operators against the set Service Standards and ensure compliance with the provisions of this Service Charter or Service Level Agreement.

12.0 COMPLAINTS HANDLING MECHANISM

- 12.1 Stakeholders can lodge complaints directly to the Director General of the Commission via any of the following channels below:
 - The Director General National Pension Commission Plot 174, Adetokunbo Ademola Crescent P.M.B 5170

Wuse II FCT, Abuja

- 2) Telephone numbers:
 - i) 0700 CALL PENCOM (0700-2255-736266)
 - ii) +234-9-4603930
 - iii) +234-9-4603939
 - iv) +234-7066924512
- 3) Email: info@pencom.gov.ng
- 4) The Commission's social media platforms;
 - i) twitter@pencomNig
 - ii) www.facebook.com/pencom.gov.ng
 - iii) Instagram@_pencom_
- 5) The Commission's Zonal Offices listed below:

S/No.	Addresses and Locations of the Commission's Zonal Offices
1	NORTH-CENTRAL ZONAL OFFICE
	Plot 1, Aderemi Adeleye Street,
	Off Fate Road, GRA
	Ilorin, Kwara-State
	Tel: (+234) 805 599 9341
2	NORTH-EAST ZONAL OFFICE
	Plot No. 10, Gombe-Biu Road,
	Gombe, Gombe State
	Tel: (+234) 805 599 9339
3	NORTH-WEST ZONAL OFFICE
	No. 22, Kazaure Road
	Bompai, Kano
	Kano State
	Tel: (+234) 805 599 9335
4	SOUTH-EAST ZONAL OFFICE
	Road 1/47, Udoka Housing Estate
	Awka, Anambra State
	Tel: (+234) 805 599 9337
5	SOUTH-SOUTH ZONAL OFFICE
	Plot 9, PCN Layout,
	Diamond Hill Calabar
	Cross River State
	Tel: (+234) 805 599 9332
6	SOUTH-WEST ZONAL OFFICE

S/No.	Addresses and Locations of the Commission's Zonal Offices
	88A Oduduwa Crescent Ikeja, GRA Lagos State
	Tel: (+234) 805 599 8808

13.0 THE COMMISSION'S NODAL OFFICER

13.1 The Commission's Nodal Officer is the Head, Consumer Protection Department.

14.0 THE COMMISSION'S COMPLAINTS DESK OFFICER

14.1 The Commission's Vocal Officer is the Head, SERVICOM Unit, Consumer Protection Department.

15.0 THE COMMISSION'S PEBEC CHAMPION

15.1 The Commission's PEBEC CHAMPION is the Head, Consumer Protection Department.

16.0 PROCEDURE FOR DISPUTE RESOLUTION IN THE COMMISSION

- 16.1 The Commission shall upon receipt of complaints/petition from RSA holders, employers and the general public as well as from operators, ascertain the parties who are the subject of the complaint/petition.
- 16.2 The Commission shall obtain the responses of the parties who are the subject of complaint/petition, in line with the tenets of fair hearing.
- 16.3 Where the dispute is between Operators, the Commission shall refer the dispute to the Ethics Committee of the Pension Fund Operators of Nigeria (PenOP) for resolution, in line with the principles of fair hearing.
- 16.4 The Ethics Committee shall, upon the conclusion of its assignment, forward its report/recommendation to the management of the Commission.
- 16.5 Any decision reached by the Commission shall be conveyed to all the parties involved and PenOp.
- 16.6 The decision shall be enforced by the Commission and PenOp.
- 16.7 Where a complaint or petition involves an RSA holder, the Commission shall obtain and refer the petition to the relevant Department(s) for evaluation.

- 16.8 Where either party is dissatisfied with the decision of the Commission on any matter referred to it, such party may refer the matter to arbitration in accordance with the Arbitration and Conciliation Act or to the National Industrial Court.
- 16.9 Where either the Commission or the Ethics Committee of PenOp is yet to resolve a complaint/petition and any of the parties decides to refer it to a court of competent jurisdiction such dispute shall subjudice and both the Commission and the Ethics Committee shall suspend further hearing on it.

17.0 RESPONSIBILITIES OF STAKEHOLDERS IN SERVICE PROVISION

- 17.1 All stakeholders shall comply with the provisions of the PRA 2014.
- 17.2 Public and eligible Private Sector employees are expected to open RSAs with PFAs of their choice.
- 17.3 Employees and employers shall report to the Commission, any irregularity by a licensed pension operator.
- 17.4 RSA holders and employers shall report promptly to the Commission, any grievances/conflicts that cannot be resolved by their PFAs.
- 17.5 Employers shall deduct both the employer and employee pension contributions and remit same into the employees' RSAs.
- 17.6 All pension contributions shall be remitted to employees' RSAs within seven(7) days of payment of salary, as stipulated by the PRA 2014.
- 17.7 Any company seeking to operate as pension operator shall apply to the Commission for a licence.
- 17.8 Licensed Pension Operators must adhere strictly to international best practices and shall adhere strictly to the provisions of the PRA 2014, Circulars, Regulations and Guidelines issued by the Commission.
- 17.9 PFAs shall issue quarterly RSA statements to the contributors on demand.
- 17.10 Operators shall strictly comply with the Regulation on Investment of Pension Fund Assets issued by the Commission.
- 17.11 Licensed Operators are obligated to implement recommendation of the Commission in their examination reports'
- 17.12 Licensed Operators shall send regular reports of their activities to the Commission as provided by PRA 2014 and relevant extant subsidiary legislations.

- 17.13 The Commission shall collaborate with all relevant stakeholders in the discharge of its responsibilities.
- 17.14 Federal and State Government shall ensure a conducive environment for pension business.
- 17.15 Stakeholders have the obligation to monitor the management and development in the pension industry, with a view to guarantee safety of the industry.

18.0 STAKEHOLDERS PARTICIPATION IN SERVICE PROVISION

- 18.1 The Commission has a tailored approach to the needs of its internal and external stakeholders.
- 18.2 The Commission organizes periodic sensitization seminars/meetings for its various stakeholders.
- 18.3 Pension Industry Operators Consultative Forum is organized by the Commission every two months to discuss trends and developments in the pension industry, including service delivery issues.
- 18.4 The Commission organizes Consultative Forum for States and FCT that have implemented the CPS to discuss implementation challenges, service delivery and any other issues of concern.
- 18.5 The Commission organizes annual pre-retirement workshops for employees of the Federal Government Treasury Funded MDAs that have a year or less to retire from active service. The workshops provide information to the prospective retirees on the requirements/documentation for hitch-free processing of retirement benefits.
- 18.6 The Commission undertakes annual Pre-retirement Verification and Enrolment Exercise for employees of the Federal Government Treasury Funded MDAs that have a year or less to retire from active service.

19.0 PERFORMANCE MONITORING, REPORTING AND PUBLISHING

- 19.1 The Commission appointed Department Complaint Officers (DCOs) from all its Departments and Service Delivery Officers at the six (6) Zonal Offices to ensure efficient service delivery within the Commission.
- 19.2 The Commission organises quarterly meetings of the Departmental Complaint Officers to discuss ways of improving service delivery.

- 19.3 Departments submit Monthly Service Delivery Reports, which are reviewed by the Consumer Protection Department, towards achieving efficient service delivery.
- 19.4 All Licensed Operators shall submit monthly report on Complaints & Enquiries to the Consumer Protection Department. The Reports, which gives consolidated and up-to-date information, are evaluated for decision making on achieving effective service delivery.
- 19.5 Submission and review of the report in Clause 18.4 above is not only imperative to understanding the controls in place, but also part of a fiduciary responsibility to stakeholders to monitor the activities of PFAs.
- 19.6 The Commission conducts an on-site examination of pension operators, where services provide by the operators are evaluated and the reports rendered to the Board of the operators.

20.0 EXISTING LIMITATION

20.1 The main limitation to effective service delivery by the Commission is lack of prompt release of funds from the Federal Government to pay benefits of retirees under the FGN treasury funded MDAs, as and when due.

21.0 CHARTER REVIEW

21.1 The Commission shall review this Service Charter or Service Level Agreement once every three (3) years or as the need arises to accommodate any new developments in order to ensure its continued relevance and validity in line with SERVICOM standard.

22.0 CONCLUSION

22.1 The Commission is determined to ensure that the services reflected in this Service Charter or Service Level Agreement must be realised. Accordingly, all services rendered by the Commission to its stakeholders are tailored towards providing continuous improved and qualitative services that will ensure the growth and development of the Nigerian Pension Industry.